Pioneers Memorial Healthcare District

2025 Budget Proposal

PIONEERS

MEMORIAL HEALTHCARE DISTRICT

Pioneers Memorial Healthcare District

2025 Budget Proposal

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Budgeted Financial Statement Summary

- **Net Excess/(Deficit)** - The Budget for FY 2025 is projected as a Net Gain of $408K against a FY 2024 projected profit of $13 M.

- **Revenues** - Total gross revenues are budgeted to stay consistent with a slight increase of 0.1%. Other operating revenues such as QIP (PRIME II), grants, cafeteria sales, rebates and refunds and others are expected to decrease by 15.3% from the FY 2024 projected amounts.

- **Expenses** - Operating expenses are projected to increase 5.8%, from $152.8 M for FY 2024 to $161.7 M for FY 2025. Major budget additions are made to Salaries primarily due to the annual market adjustment. Increases in Professional Fees are due to new provider agreements.

Budget Highlights

The following are key features of the proposed 2025 Budget:

- Traditional inpatient volumes are expected to remain steady with FY 2024 admission volumes.
- Outpatient volumes are projected to stay consistent with FY 2024 volumes.
- Admissions are expected to increase, but remain lower than FY 2019 volumes, mostly due to the increase in OB deliveries. Thus far in FY 2024, OB admits have increased by an average of 26.5%.
- Emergency Room volumes are projected to stay consistent with FY 2024.
- Surgical case volumes have increased in 2024 by 5.6% but are still under FY 2019 volumes by 9.0%. Volumes in FY 2025 are projected to stay consistent with FY 2024.
- Pioneers Health Center (PHC), Calexico Health Center (CHC), and the Pioneers Children's Health Clinic (PCHC) are projected to remain the same as FY 2024 in terms of volumes.
- Skilled Nursing Facility or DPNF volumes are projected at 29,219 visits, which is consistent with FY 2024 numbers.
- Professional fees are budgeted to increase from $13.2 M to $14.9 M for FY 2025 due to a newly acquired Gastroenterologist agreement and the three-year extension with fee increase for the Radiology group. For more detail, see Professional Fees in Section 1 - Page 6.
- The number of Paid FTEs is budgeted to increase 4.7% from 885.96 (as of March 2024) to 927.40 for FY 2025. The FTE increases are in various departments across the District, including CDLD, the Skilled Nursing Facility, Surgery and Recovery, Finance and Human Resources. For a breakdown of Paid FTEs by department, see Section 7, FTE Comparison Report.

Major Volume Indicators

	Budget FY 2025	% from FY 2024	Projected FY 2024	% from FY 2023	Actual FY 2023	Actual FY 2022	Actual FY 2021	Actual FY 2020	Actual FY 2019
Admissions	5,323	0.0%	5,323	21.2%	4,393	4,419	4,059	4,435	5,146
Patient Days	19,460	0.0%	19,460	23.0%	15,816	18,607	19,840	17,507	18,817
Surgeries	4,764	0.0%	4,764	11.9%	4,257	3,945	3,805	4,738	4,931
Deliveries	2,228	0.0%	2,228	17.0%	1,904	1,629	1,406	1,524	1,689
ER Visits	45,828	0.0%	45,828	-1.1%	46,323	44,206	37,131	44,862	47,371
RHC Visits	60,863	-0.7%	61,322	-4.6%	63,800	64,254	56,382	58,276	61,755

Payer Mix (Patient Days)

Medicare will remain the single largest payer class followed by Medi-Cal Managed Care. These governmental payers are budgeted to comprise 78.1% of all inpatient volumes.

	Budget FY 2025	% Total	Projected FY 2024	% Total	Actual FY 2023	% Total
Medicare	7,590	39.0%	7,590	39.0%	6,070	38.4%
Medi-Cal State	1,105	5.7%	1,105	5.7%	825	5.2%
Medi-Cal MC	6,495	33.4%	6,495	33.4%	5,389	34.1%
HMO\PPO	2,866	14.7%	2,866	14.7%	2,336	14.8%
Private Pay	1,403	7.2%	1,403	7.2%	1,196	7.6%
Total Days:	19,460	100.0%	19,460	100.0%	15,816	100.0%

Gross Patient Revenues

In summary, gross revenues for inpatient and outpatient services are projected to slightly decrease 1.4% over FY 2024. Outpatient revenues are expected to remain the same with a slight increase of 1.0%.

	Budget FY 2025	Projected FY 2024	Dollars Variance	% Variance
IP Revenues	184,547,487	187,195,507	(2,648,020)	-1.4%
OP Revenues	328,400,552	325,301,010	3,099,542	1.0%
Total Revenues	512,948,039	512,496,517	451,522	0.1%

Total Operating Revenues (Net Patient Revenues & Other Revenues)

Total Operating Revenues, which are comprised of Net Patient Revenues (Gross Revenues less Deductions) and Other Operating Revenues (Grants, Prime, Cafeteria and Miscellaneous), are budgeted to decrease 2.2%.

	Budget FY 2025	Projected FY 2024	Dollars Variance	% Variance
Net Patient Revenues	156,009,399	158,741,189	(2,731,790)	-1.7%
Other Operating Revenues	4,653,605	5,493,283	(839,678)	-15.3%
Total Operating Revenues	160,663,004	164,234,472	(3,571,468)	-2.2%

Net patient services revenues are budgeted to decrease 1.7% or $2.7 M. This decrease is partly due to a projected reduction of DSH payments by the federal government and lower QAF Supplemental payments.

Other operating revenues are budgeted to decrease 15.3% from FY 2024. We are projecting that we will receive QIP funds in FY 2025 for meeting at least 60% of the performance metrics. We do not anticipate grants from CalAIM or Covid Test 2 Treat for FY 2025.

Staffing Levels

Salary expenses are budgeted to increase by 9.6% for FY 2025. Most budgeted staffing levels were calculated on a workload unit adjusted basis. The calculation is done by assigning each department a productivity factor (worked hours allowed per statistic) and then it is applied to each department's budgeted statistic. This methodology was used to determine the total number of Full Time Equivalents (FTEs) to budget for each department as well as develop a benchmark for the departments' performance over the years. For more detail regarding workload units, see the Staffing Budget report in Section 6.

	Budget FY 2025	Projected FY 2024	Dollar Variance	% Variance
Regular Salaries	65,825,451	59,845,671	(5,979,780)	10.0%
PTO and Sick	7,589,706	7,155,948	(433,758)	6.1%
Total Salary Costs	$ 73,415,157	$ 67,001,619	$ (6,413,538)	9.6%

Employee Pay Rates

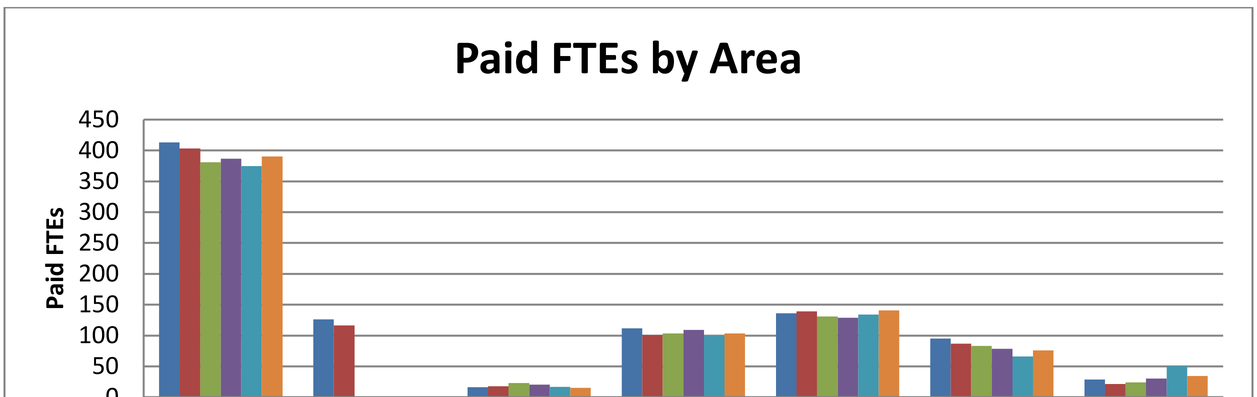
Key assumptions used to calculate employee pay rates are shown below.

A. Across-the-board pay rate adjustments (market adjustments) were included in the FY 2025 budget. These adjustments include an average of 5.0% merit that would increase salaries and employer taxes by $3.8 M.

B. A Holiday Bonus amount of $500K was included in the FY 2025 Budget.

The graph below shows the number of Paid FTEs by Division for FY 2025 and the prior four years. In fourth quarter FY 2020, we redistributed FTEs from Ancillary departments between Nursing and Support Services administrators. At the end of FY 2024, Purchasing was moved under the Finance area. The total FTEs for each Fiscal Year are as follows:

	FTEs
FY 2025	927.40
FY 2024	885.96
FY 2023	754.64
FY 2022	753.96
FY 2021	741.81
FY 2020	760.48



	Nursing	DPNF	H.R.	Clinics	Support	Finance	Admin
2025	412.86	126.27	16.51	111.66	136.06	95.37	28.67
2024	403.02	116.65	17.68	100.73	139.47	87.07	21.34
2023	381.02	-	23.15	103.44	130.91	82.96	24.16
2022	386.54	-	20.56	109.06	128.64	78.72	30.44
2021	374.9	-	17.03	99.23	134.24	65.85	50.56
2020	390.47	-	15.30	103.65	140.75	75.75	34.56

Registry and Contract Labor

Contract Labor is projected to have a decrease of 23.7% or $837K. During FY 2024, nursing contract labor was reduced to minimal coverage. Nursing Administration will continue to recruit nursing staff so the future use of registry nurses is minimal.

	Budget FY 2025	Projection FY 2024	Dollar Variance	% Variance
Nursing Services	1,675,576	2,525,712	(850,136)	-33.7%
Cardiac Cath	-	-	-	0.0%
Ancillary	-	-	-	0.0%
Skilled Nursing	76,370	78,377	(2,007)	-2.6%
Financial Serv.	455,908	459,179	(3,271)	-0.7%
Administration (COVID)	-	-	-	0.0%
Support Serv.	486,276	468,275	18,002	3.8%
Total	2,694,130	3,531,541	(837,411)	-23.7%

Employee Benefits

In total, Employee Benefits are expected to decrease by 0.9%. Payroll taxes will increase consistent with the increases in budgeted salary expenses. Workers' Compensation premiums are quoted to increase approximately 0.1% due to higher salaries.

	Budget FY 2025	Projected FY 2024	Dollar Variance	% Variance
FICA Tax	5,600,211	4,911,774	688,437	14.0%
SUI Tax	108,485	111,246	(2,761)	-2.5%
Health Benefits	9,384,793	10,019,927	(635,134)	-6.3%
Life Insurance	38,639	43,479	(4,840)	-11.1%
Pension	1,465,772	1,453,994	11,779	0.8%
Workers Comp	1,584,096	1,583,207	890	0.1%
Other Benefits	82,900	309,032	(226,132)	-73.2%
Total	18,264,896	18,432,657	(167,761)	-0.9%

Professional Fees

Professional fees, which include legal and audit, are projected to increase 12.4% over FY 2024 projections. The largest variance for professional fees is Diagnostic Services (81.5% or $880K) and Clinics (8.8% or $518K).

	Budget FY 2025	Projected FY 2024	Dollar Variance	% Variance
Nursing Services	1,169,075	1,060,760	108,315	10.2%
Ancillary	480,269	478,961	1,309	0.3%
Skilled Nursing	112,200	56,175	56,025	99.7%
Surgical Services	4,434,653	4,344,237	90,416	2.1%
Cardiac Cath	-		-	0.0%
Diagnostic Services	1,961,549	1,080,653	880,897	81.5%
Rural Health/Clinics	6,391,601	5,873,246	518,356	8.8%
Med Staff/Infection	43,200	41,175	2,025	4.9%
Legal and Audit	321,084	332,720	(11,636)	-3.5%
Total	14,913,631	13,267,925	1,645,706	12.4%

Supplies

The cost of supplies is expected to increase by 3.3% next year with the increase in census and inflation. Included in this increase is a 3.0% inflation rate for supplies and 7.0% for drugs.

	Budget FY 2025	Projected FY 2024	Dollar Variance	% Variance
340-B Payments	(109,272)	(106,089)	(3,183)	3.0%
Drug Costs	3,583,848	3,352,353	231,495	6.9%
Net Drug Costs	3,474,576	3,246,264	228,312	7.0%
Prosthesis	1,766,241	1,675,722	90,519	5.4%
Medical Supplies	10,787,945	10,377,408	410,537	4.0%
Net Medical Cost	16,028,762	15,299,394	729,368	4.8%
Other Supplies	2,964,699	3,093,903	(129,204)	-4.2%
Total	18,993,461	18,393,297	600,164	3.3%

Purchased Services

The cost of Purchased Services is projected to decrease by 13.3% over FY 2024 costs. Advertising expenditures are expected to increase by 82%, while medical purchased services are expected to decrease by 4.4%. Other purchased services will decrease by 17.1% due to the permanent employment of the Chief Executive Officer and Revenue Cycle Director positions.

	Budget FY 2025	Projected FY 2024	Dollar Variance	% Variance
Medical	1,830,981	1,914,307	(83,326)	-4.4%
Financial Serv	285,948	316,218	(30,270)	-9.6%
Advertising	95,912	52,713	43,199	82.0%
Other (I.T.)	5,106,941	6,161,112	(1,054,171)	-17.1%
Total	7,319,782	8,444,350	(1,124,568)	-13.3%

Repairs and Maintenance

Repairs and maintenance costs are expected to increase 14.8% or $899K. The increase is attributed to the continued essential maintenance support for software systems.

Other Expenses

Other expenses are expected to increase by 8.7% or $793k due to the increase in license fees and the addition of a new call center software license.

Depreciation

Depreciation expenses are budgeted to increase 28.7% or $973K due to the increase in capital spending in FY 2025.

Balance Sheet Key indicators

The table below provides a comparison of the key operating ratios between FY 2025 and FY 2024. The "Days Cash on Hand" is low compared to industry benchmarks but satisfies Bond covenants. The average age of plant is higher than industry benchmarks.

	Budget FY 2025	Projected FY 2024	Variance
Gross A/R Days	63.2	74.6	-15.3%
Days Cash on Hand	103.4	97.1	6.5%
Debt to Capital	57.6%	60.9%	-5.4%
Debt Service Coverage Ratio	2.18	3.32	-34.3%
Average Age of Plant (years)	23.8	29.4	-19.0%
Net Income Margin	0.25%	7.98%	-96.9%

Non-Operating Revenue/(Expense)

District tax revenues are projected to be $1,411,584 while the special tax assessment for the 1994 bonds (Refunded 2012) is budgeted to be $0. Interest expense for the Series 2017 Revenue bonds is $637,350.

Three Year Capital Plan Fiscal Years 2025-2026-2027

The District compiles a three-year spending plan with each budget cycle. The Capital Plan represents the capital equipment needs of each department and District capital budget projects.

	FY 2025	FY 2026	FY 2027
Capital Equipment	$4,706,924	$3,323,667	$ 11,667

(End of Proposal)

Pioneers Memorial Healthcare District
Statement of Revenue and Expense
For the Budget Year ending June 30, 2025

	Budget FY 2025	% Of Change	Bud vs Proj Difference	Unaudited FY 2024	% Of Change	Proj vs Act Difference	Actual 2023	% Of Change	Actual 2022
Operating Revenue									
Daily Hospital Service Revenue	$90,789,235	-3.8%	-$3,586,655	$94,375,890	55.1%	$33,545,379	$60,830,511	1.7%	$59,812,452
Inpatient Ancillary Revenue	$93,758,252	1.0%	$938,635	$92,819,617	23.3%	$17,533,803	$75,285,814	-15.4%	$88,986,814
Outpatient Ancillary Revenue	$328,400,552	1.0%	$3,099,542	$325,301,010	3.5%	$10,946,785	$314,354,225	4.5%	$300,758,866
Total Patient Service Revenue	$512,948,039	0.1%	$451,522	$512,496,517	13.8%	$62,025,968	$450,470,549	0.2%	$449,558,132
Less: Allowances & Est. Uncollectibl	$356,938,640	-0.9%	$3,183,312	$353,755,328	-8.6%	$28,123,631	$325,631,697	0.0%	$325,594,418
	69.6%			69.0%			72.3%		72.4%
Net Patient Service Revenue	$156,009,399	-1.7%	-$2,731,790	$158,741,189	27.2%	$33,902,337	$124,838,852	0.7%	$123,963,714
Other Operating Revenue	$4,653,605	-15.3%	-$839,678	$5,493,283	-41.0%	-$3,817,722	$9,311,005	101.4%	$4,624,221
Total Operating Revenue	$160,663,004	-2.2%	-$3,571,468	$164,234,472	22.4%	$30,084,615	$134,149,857	4.3%	$128,587,935
Operating Expenses									
Salaries and Wages	$73,415,157	9.6%	$6,413,538	$67,001,619	22.2%	$12,180,383	$54,821,236	6.9%	$51,269,201
Benefits	$18,264,896	-0.9%	-$167,761	$18,432,657	10.9%	$1,819,046	$16,613,611	9.4%	$15,184,670
Registry & Contract	$2,694,130	-23.7%	-$837,411	$3,531,541	-40.0%	-$2,349,923	$5,881,464	-29.5%	$8,342,844
Total Staffing Expense	$94,374,183	6.1%	$5,408,366	$88,965,817	15.1%	$11,649,507	$77,316,310	3.4%	$74,796,716
Professional Fees	$14,913,631	12.4%	$1,645,706	$13,267,925	-14.4%	-$2,230,097	$15,498,022	-2.0%	$15,815,125
Physician Guarantees	$0	0.0%	$0	$0	0.0%	$0	$0	0.0%	$0
Supplies	$18,993,461	3.3%	$600,164	$18,393,297	3.1%	$546,321	$17,846,976	-21.4%	$22,701,487
Purchased Services	$7,319,782	-13.3%	-$1,124,568	$8,444,350	7.6%	$594,766	$7,849,584	-10.0%	$8,725,179
Repairs & Maintenance	$6,961,045	14.8%	$899,152	$6,061,893	0.7%	$44,406	$6,017,487	-2.6%	$6,176,387
Depreciation and Amortization	$4,367,629	28.7%	$973,655	$3,393,974	-5.0%	-$179,005	$3,572,979	-13.5%	$4,128,969
Insurance	$2,858,728	2.2%	$61,541	$2,797,187	26.3%	$581,740	$2,215,447	-1.6%	$2,252,242
Hospitalist Program	$2,061,763	-16.7%	-$414,094	$2,475,857	-7.0%	-$185,198	$2,661,055	46.5%	$1,816,000
Other	$9,868,664	8.7%	$793,861	$9,074,803	10.9%	$888,694	$8,186,109	5.4%	$7,765,370
Total Operating Expenses	$161,718,886	5.8%	$8,843,783	$152,875,103	8.3%	$11,711,135	$141,163,968	-2.1%	$144,177,475
Income (Loss) From Operations	-$1,055,882	-109.3%	($12,415,251)	$11,359,369	-262.0%	$18,373,480	-$7,014,111	-55.0%	-$15,589,540
Operating Margin %	-0.66%			6.92%			-5.23%		-12.12%
Non-Operating Revenue (Expense)									
Interest Expense	-$675,796	0.0%	$0	-$675,796	3.3%	$22,826	-$698,622	3.4%	-$722,954
District Tax Revenue	$1,411,584	0.0%	$0	$1,411,584	-3.4%	-$49,473	$1,461,057	5.6%	$1,383,909
District Tax - G.O. Bonds	$0	-100.0%	-$234,252	$234,252	-87.5%	-$1,640,484	$1,874,736	1.1%	$1,855,029
CARES HHS Relief Funding	$0	0.0%	$0	$0	-100.0%	-$4,098,989	$4,098,989	100.0%	$4,344,366
Other Non-Oper. Revenue (Expense)	$728,934	6.1%	-$47,520	$776,454	-10.8%	-$94,371	$870,825	-337.0%	-$367,434
Total Non-Operating Revenue (Expens	$1,464,722	-16.1%	-$281,772	$1,746,494	-77.0%	-$5,860,491	$7,606,985	17.2%	$6,492,916
Excess of Revenues over Expenses	$408,840	-96.9%	-$12,697,023	$13,105,863	2110.6%	$12,512,989	$592,874	-106.5%	-$9,096,624

Pioneers Memorial Healthcare District
Subsidiary Schedules
For the Budget Year Ending June 30, 2025

	Budget 2025	% Of Change	Unaudited 2024	% Of Change	Actual 2023	% Of Change	Actual 2022
Revenue							
Inpatient - Daily Hospital Service	$90,789,235	-3.8%	$94,375,890	55.1%	$60,830,511	1.7%	$59,812,452
Inpatient - Ancillary	93,758,252	1.0%	92,819,617	23.3%	75,285,814	-15.4%	88,986,814
Total Inpatient Revenue	184,547,487	-1.4%	187,195,507	37.5%	136,116,324	-8.5%	148,799,266
Outpatient - Ancillary	328,400,552	1.0%	325,301,010	3.5%	314,354,225	4.5%	300,758,866
Total Patient Revenue	$512,948,039	0.1%	$512,496,517	13.8%	$450,470,549	0.2%	$449,558,132
Deductions from Revenue							
Medicare	112,340,876	-2.2%	114,906,318	8.4%	105,964,794	-2.0%	108,122,169
Medi-Cal	130,336,672	1.1%	128,966,489	-1.0%	130,236,660	-0.4%	130,715,279
Prior Year Recoveries	0	-100.0%	-5,319,460	-895.3%	668,827	-290.5%	-351,132
Total Program Deductions	242,677,548	1.7%	238,553,347	0.7%	236,870,282	-0.7%	238,486,316
Provision for Bad Debts	11,695,236	-3.9%	12,166,573	22.6%	9,927,393	-1.7%	10,098,337
Charity Write-Offs	1,879,552	0.0%	1,879,552	114.3%	876,872	28.9%	680,271
Other Deductions	100,686,304	-0.5%	101,155,856	29.8%	77,957,150	2.1%	76,329,494
Total Deductions	$356,938,640	0.9%	$353,755,328	8.6%	$325,631,697	0.0%	$325,594,418
Expenses							
Salaries and Wages	73,415,157	9.6%	67,001,619	22.2%	54,821,236	6.9%	51,269,201
Registry and Contract	2,694,130	-23.7%	3,531,541	-40.0%	5,881,464	-29.5%	8,342,845
Employee Benefits	18,264,896	-0.9%	18,432,657	10.9%	16,613,611	9.4%	15,184,670
Total Staffing Expense	$94,374,183	6.1%	$88,965,817	15.1%	$77,316,310	3.4%	$74,796,716

Pioneers Memorial Healthcare District

Schedule of Operating Expenses
Summarized By Natural Expense Classifications
For the Budget Year Ending June 30, 2025

	Budget 2025	% Of Change	Projection 2024	% Of Change	Actual 2023	% Of Change	Actual 2022
Revenue Adjusted Patient days	53,893	1.2%	53,277	1.8%	52,342	-6.9%	56,216
Total Staffing Expense	$94,374,183	6.1%	$88,965,817	15.1%	$77,316,310	3.4%	$74,796,716
Per A.P.D.	$1,751	4.9%	$1,670	13.0%	$1,477	11.0%	$1,331
Professional Fees	$14,913,631	12.4%	$13,267,925	-14.4%	$15,498,022	-2.0%	$15,815,125
Per A.P.D.	$277	11.1%	$249	-15.9%	$296	5.2%	$281
Physician Guarantees	$0	0.0%	$0	0.0%	$0	0.0%	$0
Per A.P.D.	$0	0.0%	$0	0.0%	$0	0.0%	$0
Supplies	$18,993,461	3.3%	$18,393,297	3.1%	$17,846,976	-21.4%	$22,701,487
Per A.P.D.	$352	2.1%	$345	1.3%	$341	-15.6%	$404
Repairs and Maintenance	$6,961,045	14.8%	$6,061,893	0.7%	$6,017,487	-2.6%	$6,176,387
Per A.P.D.	$129	13.5%	$114	-1.0%	$114.96	4.6%	$109.87
Purchased Services	$7,319,782	-13.3%	$8,444,350	7.6%	$7,849,584	-10.0%	$8,725,179
Per A.P.D.	$136	-14.3%	$158	5.7%	$150	-3.4%	$155
Depreciation and Amortization	$4,367,629	28.7%	$3,393,974	-5.0%	$3,572,979	-13.5%	$4,128,969
Per A.P.D.	$81	27.2%	$64	-6.7%	$68	-7.1%	$73
All Other Expenses	$14,789,155	3.1%	$14,347,847	9.8%	$13,062,610	10.4%	$11,833,612
Per A.P.D.	$274	1.9%	$269	7.9%	$250	18.6%	$211
Total Operating Expenses	$161,718,886	5.8%	$152,875,103	8.3%	$141,163,968	-2.1%	$144,177,475
Per A.P.D.	$3,000.72	4.6%	$2,869.45	6.4%	$2,696.95	5.2%	$2,564.71

Pioneers Memorial Healthcare District
Productivity and Ratio Analysis
Budget Year Ending June 30, 2025

	Budget FY 2025	% Change	Projection FY 2024	% Change	Actual FY 2023	% Change	Actual FY 2022
Gross A/R Days	63.2	-15.3%	74.6	4.7%	71.2	8.1%	65.9
Net A/R Days	49.0	-8.0%	53.3	-7.7%	57.7	28.7%	44.8
Days Cash On Hand	103.4	6.5%	97.1	119.2%	44.3	-32.6%	65.7
Current Ratio	3.43%	-33.2%	5.13%	102.0%	2.54%	56.3%	1.63%
Debt Service Coverage	2.18	-34.3%	3.32	15.6%	2.87	-305.8%	(1.40)
Debt to Capital	57.6%	-5.3%	60.9%	-3.7%	63.2%	25.0%	50.5%
Accounts Payable Days	40.9	-5.8%	43.5	-21.6%	55.5	9.9%	50.5
Average Age of Plant	23.8	-18.9%	29.4	8.7%	27.0	19.2%	22.7
Deductible Ratio	69.59%	0.8%	69.03%	-4.5%	72.29%	-0.2%	72.43%
Net Income Margin	0.25%	-96.8%	7.98%	1705.7%	0.44%	-106.2%	-7.07%

Pioneers Memorial Healthcare District

Balance Sheets

June 30, 2025 through 2022

	Budget FY 2025	Projection FY 2024	Actual FY 2023	Actual FY 2022
ASSETS				
Current Assets:				
Cash & cash equivalents	44,569,642	39,658,720	16,749,082	16,165,878
Cash For Third Party Repayments	0	0	0	0
Patient accounts receivable, less allowances for	88,788,719	104,457,317	87,933,623	81,145,287
uncollectibles & third-party contractual retentions	-67,834,582	-81,350,275	-68,184,744	-65,913,524
Net patient accounts receivable	20,954,138	23,107,042	19,748,879	15,231,763
	-76.40%	-77.88%	-77.54%	-81.23%
Other Accounts Receivable	16,410,000	23,279,462	17,625,533	14,355,834
Inventories	3,371,522	3,210,974	3,316,624	3,520,142
Prepaid Expenses	2,170,708	2,386,439	2,077,178	1,919,051
Total Current Assets	**87,476,009**	**91,642,636**	**59,517,296**	**51,192,668**
Assets Whose Use is Limited:				
Other Limited Use Assets	46,282	42,074	37,063	57,578
Other Limited Use Assets GASB87 Leases	42,785,621	45,532,754	49,415,107	22,618,546
Bond Reserve/Debt Retirement Fund	305,215	538,090	594,002	540,125
Total Non-Current Assets Whose Use is Limited	43,137,118	46,112,918	50,046,172	23,216,249
Property, Plant & Equipment - Net	29,479,282	29,115,004	29,316,946	31,762,900
Other Assets				
Debt Service Reserve Fund 2017	1,777,077	1,358,656	1,465,042	1,457,337
Other Assets- Noridian AAP Funds	0	0	0	9,112,578
Total Other Assets	**1,777,077**	**1,358,656**	**1,465,042**	**10,569,915**
TOTAL ASSETS	**$161,869,486**	**$168,229,214**	**$140,345,456**	**$116,741,732**
LIABILITIES AND FUND BALANCES				
Current Liabilities:				
Accounts Payable	9,410,781	9,792,263	12,682,135	12,371,194
Cost Report Payables and Reserves	0	0	0	0
Bonds payable	486,262	646,775	699,033	2,295,022
Accrued Payroll & Benefits	7,369,560	5,471,870	5,358,973	6,444,858
Noridian AAP Funds	0	0	0	9,112,578
Current portion Distressed Loan	6,339,624	0	0	0
Current portion CHFFA NDPH Loans	0	3,766,770		
Current portion GASB87 Leases	1,722,161	1,722,161	1,722,161	1,059,698
Current portion of long-term debt	191,724	223,480	2,969,091	216,403
Total Current Liabilities	**25,520,112**	**21,623,319**	**23,431,393**	**31,499,753**
Bonds Payable 2017 Series	14,171,826	14,487,854	14,831,679	15,160,502
Deferred Revenue	305,215	511,188	2,094,002	540,125
Distressed Loan	20,603,772	28,000,000		
Long-term CHFFA NDPH Loans	0	0	6,715,689	2,986,587
Long-term GASB87 Leases	42,785,623	45,532,756	48,170,072	21,651,051
Long-term Debt - Net	703,567	703,566	837,952	1,231,919
Total Liabilities	104,090,115	110,858,683	96,080,787	73,069,937
Fund Balances	**57,779,372**	**57,370,532**	**44,264,669**	**43,671,795**
TOTAL LIABILITES AND FUND BALANCES	**$161,869,487**	**$168,229,215**	**$140,345,456**	**$116,741,732**

Pioneers Memorial Healthcare District
Balance Sheet - Subsidiary Schedule
June 30, 2025 through 2022

	Budget FY 2025	Projection FY 2024	Actual FY 2023	Actual FY 2022
Detail of Property, Plant and Equipment				
Land and Land Improvements	$2,623,526	$2,623,526	$2,623,526	$2,623,526
Buildings and Improvements	62,919,140	62,919,140	63,472,230	61,523,759
Fixed Equipment	10,751,418	10,426,418	10,370,524	10,068,334
Major Movable Equipment	56,829,985	52,823,078	49,087,463	49,421,419
Construction in Progress	400,000	0	338,266	1,782,302
	$133,524,069	$128,792,162	$125,892,008	$125,419,340
Less: Accumulated Depreciation	-$104,044,787	-$99,677,158	-$96,575,063	-$93,656,440
Property, Plant and Equipment - Net	**$29,479,282**	**$29,115,004**	**$29,316,945**	**$31,762,900**

Pioneers Memorial Healthcare District
Statement of Changes in Fund Balances
For the Years Ending June 30, 2025 Through 2022

	Budget FY 2025	Projection FY 2024	Actual FY 2023	Actual FY 2022
Fund Balances, Beginning of Year	**$57,370,532**	**$44,264,669**	**$43,671,795**	**$52,768,419**
Excess of Revenues Over Expenses	408,840	13,105,863	592,874	-9,096,624
Fund Balances, End of Year	**$57,779,372**	**$57,370,532**	**$44,264,669**	**$43,671,795**
Cash from Operations	$408,840			
Add back: Depreciation	$4,367,629			
Total Cash From Operations	$4,776,469			
Principal pmts due	$765,547			
Capital Requirements	$4,700,000			
Cash over (Short)	-$689,078			
Funding from Cash Reserves	$0			
Cash Generated from Operations	$5,465,547			

PIONEERS MEMORIAL HEALTHCARE DISTRICT
BUDGET STATISTICS SUMMARY
PROJECTED YEAR ENDING JUNE 30, 2024 AND ESTIMATED BUDGET YEAR 2025

Department	2019 Actual	2020 Actual	2021 Actual	2022 Actual	2023 Actual	Y-T-D Mar 2024 Actual	2024 Projected	Budget 2025	Var % FY24	Var 23	Var 22	Var 21	Var 20	Var 19
InPatient Admissions	5,146	4,435	4,059	4,419	4,393	3,992	5,323	5,323	0.0%	21.2%	20.5%	31.1%	20.0%	3.4%
ADC	**51.6**	**47.8**	**54.2**	**51.0**	**43.3**	**52.7**	**53.3**	**53.3**	0.0%	23.0%	4.6%	-1.6%	11.5%	3.4%
Total Days	18,817	17,507	19,840	18,607	15,816	14,451	19,460	19,460	0.0%	23.0%	4.6%	-1.9%	11.2%	3.4%
Intensive Care Patient Days	1,359	1,840	3,217	2,501	1,554	1,054	1,419	1,419	0.0%	-8.7%	-43.3%	-55.9%	-22.9%	4.4%
Neo-Natal Patient Days	908	804	802	840	1,027	1,025	1,380	1,380	0.0%	34.4%	64.3%	72.1%	71.6%	52.0%
DOU Patient Days	1,612	1,607	680	210	227	0	0	0	#DIV/0!	-100.0%	######	-100.0%	-100.0%	-100.0%
Med/Surg Patient Days	10,224	9,367	11,988	11,033	8,169	8,178	11,013	11,013	0.0%	34.8%	-0.2%	-8.1%	17.6%	7.7%
Gyn Unit Patient Days	51	29	36	35	49	27	36	36	0.0%	-26.5%	2.9%	0.0%	24.1%	-29.4%
Pediatrics Patient Days	1,168	769	315	580	689	641	843	843	0.0%	22.4%	45.3%	167.6%	9.6%	-27.8%
Obstetrics Patient Days	3,495	3,091	2,802	3,408	4,101	3,526	4,769	4,769	0.0%	16.3%	39.9%	70.2%	54.3%	36.5%
Deliveries	1,689	1,524	1,406	1,629	1,904	1,671	2,228	2,228	0.0%	17.0%	36.8%	58.5%	46.2%	31.9%
Emergency Room	47,371	44,862	37,131	44,206	46,323	34,967	45,828	45,828	0.0%	-1.1%	3.7%	23.4%	2.2%	-3.3%
Rural Clinics (CHC,PHC,PCHC,WHAP)	61,755	58,276	56,382	64,254	63,800	44,824	61,322	60,863	-0.7%	-4.6%	-5.3%	7.9%	4.4%	-1.4%
Surgery Cases	4,931	4,738	3,805	3,945	4,257	3,370	4,764	4,764	0.0%	11.9%	20.8%	25.2%	0.5%	-3.4%
Skilled Nursing	0	0	0	0		22,147	29,219	29,219	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Pioneers Memorial Healthcare District
FY 2025 Staffing Budget Report
Sorted by Executive

*** Includes Contract FTE's**		Actual	Actual	Actual	Actual	Actual	9 Months	**Budget**
		2019	2020	2021	2022	2023	2024	2025
CNO								
3010 ICU	Worked Hours*	41,531	44,008	43,976	44,478	46,228	30,966	40,851
	Worked FTEs	19.97	21.08	21.14	21.38	22.23	19.74	19.64
	Patient Days	1,359	1,840	3,217	2,501	1,554	1,054	1,419
	Hrs/Stat	30.56	23.92	13.67	17.78	29.75	29.38	28.79
3070 NICU	Worked Hours*	26,469	27,038	26,856	26,839	28,544	23,727	29,141
	Worked FTEs	12.73	12.95	12.91	12.90	13.72	15.12	14.01
	Patient Days	908	804	802	840	1,027	1,025	1,380
	Hrs/Stat	29.15	33.63	33.49	31.95	27.79	23.15	21.12
3150 DOU	Worked Hours*	28,364	25,774	11,871	2,880	1,500	68	0
	Worked FTEs	13.64	12.34	5.71	1.38	0.72	0.04	0.00
	Patient Days	1,612	1,607	680	210	227	0	0
	Hrs/Stat	17.60	16.04	17.46	13.71	6.61	#DIV/0!	0.00
3170 Med/Surg	Worked Hours*	146,408	129,523	134,540	133,081	122,791	111,570	148,367
	Worked FTEs	70.39	62.03	64.68	63.98	59.03	71.12	71.33
	Patient Days	10,224	9,367	11,988	11,033	8,169	8,178	11,013
	24 hours obs days	1,674	1,549	1,115	1,338	1,816	1,359	1,359
	Hrs/Stat	12.31	11.87	10.27	10.76	12.30	11.70	11.99
3290 Peds	Worked Hours*	20,269	15,732	11,161	15,423	17,662	13,155	17,826
	Worked FTEs	9.74	7.53	5.37	7.41	8.49	8.39	8.57
	Patient Days	1,168	769	315	580	689	641	843
	Hrs/Stat	17.35	20.46	35.43	26.59	25.63	20.52	21.15
3400 LDRP	Worked Hours*	100,481	85,139	89,183	96,112	105,535	89,715	118,913
	Worked FTEs	48.31	40.78	42.88	46.21	50.74	57.19	57.17
	Deliveries Adj.	1,909	1,722	1,589	1,841	2,152	1,888	2,228
	Hrs/Stat	52.64	49.44	56.13	52.21	49.04	47.52	53.37
4010 ER	Worked Hours*	137,614	124,410	118,909	127,115	131,321	100,866	132,782
	Worked FTEs	66.16	59.58	57.17	61.11	63.14	64.29	63.84
	Visits - OP and IP	47,371	44,862	37,131	44,206	46,323	34,967	45,828
	Hrs/Stat	2.91	2.77	3.20	2.88	2.83	2.88	2.90
4015 SART	Worked Hours*	176	69	32	29	3	16	208
	Worked FTEs	0.08	0.03	0.02	0.01	0.00	0.01	0.10
	Cases	14	13	5	11	8	5	6
	Hrs/Stat	12.57	5.31	6.40	2.64	0.38	3.20	34.67
4420 Surgery	Worked Hours*	50,236	44,758	40,903	43,441	42,279	35,776	50,523
	Worked FTEs	24.15	21.44	19.66	20.89	20.33	22.80	24.29
	Minutes	2,306	1,922	1,772	1,885	1,804	1,429	2,020
	Hrs/Stat	21.78	23.29	23.08	23.05	23.44	25.04	25.01
4427 Recovery	Worked Hours*	38,064	33,768	32,456	33,766	30,187	22,630	37,274
	Worked FTEs	18.30	16.17	15.60	16.23	14.51	14.42	17.92
	Minutes	10,377	9,251	9,013	11,238	9,688	8,205	11,599
	Hrs/Stat	3.67	3.65	3.60	3.00	3.12	2.76	3.21
4429 Vascular Access Ctr	Worked Hours*	7,109	5,154	4,099	2,728	0	0	0
	Worked FTEs	3.42	2.47	1.97	1.31	0.00	0.00	0.00
	OP Cases	522	611	432	460	428	574	765
	Hrs/Stat	13.62	8.44	9.49	5.93	0.00	0.00	0.00
8720 Nursing Admin	Worked Hours*	23,014	23,536	22,449	21,630	22,858	19,711	27,602
	Worked FTEs	11.06	11.27	10.79	10.40	10.99	12.56	13.27
	Nursing Paid FTEs	4,066	3,670	3,885	3,710	3,621	3,067	4,124
	Hrs/Stat	5.66	6.41	5.78	5.83	6.31	6.43	6.69

Pioneers Memorial Healthcare District
FY 2025 Staffing Budget Report
Sorted by Executive

*** Includes Contract FTE's**

		Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	9 Months 2024	Budget 2025
8730 Nursing Pool	Worked Hours*	1,859	1,458	166	235	904	584	0
	Worked FTEs	0.89	0.70	0.08	0.11	0.43	0.37	0.00
4570 Cardiac Cath	Worked Hours*	341	2,033	3,052	5,161	2,489	0	0
	Worked FTEs	0.16	0.97	1.47	2.48	1.20	0.00	0.00
	Procedures	0	0	549	2,408	2,352	1,023	0
	Hrs/Stat	0.00	0.00	5.56	2.14	1.06	0.00	0.00
4500 Clin Lab	Worked Hours*	74,759	63,908	63,593	64,081	64,282	46,701	60,840
	Worked FTEs	35.94	30.61	30.57	30.81	30.90	29.77	29.25
	Procedures	5,658	5,146	5,368	6,098	5,662	4,240	5,653
	Hrs/Stat	13.21	12.42	11.85	10.51	11.35	11.01	10.76
4520 Pathology	Worked Hours*	3,062	3,366	3,366	3,486	2,247	2,663	4,680
	Worked FTEs	1.47	1.61	1.62	1.68	1.08	1.70	2.25
	Procedures	7,128	7,160	8,386	8,157	9,724	5,863	7,817
	Hrs/Stat	0.43	0.47	0.40	0.43	0.23	0.45	0.60
8390 Pharmacy	Worked Hours*	31,713	31,781	31,625	33,417	32,964	23,392	32,435
	Worked FTEs	15.25	15.22	15.20	16.07	15.85	14.91	15.59
	Total Inpatient Days	18,817	17,507	19,840	18,607	15,816	14,451	19,460
	Hrs/Stat	1.69	1.82	1.59	1.80	2.08	1.62	1.67
8740 Training & Dev	Worked Hours*	1,635	643	63	51	64	23	1,904
	Worked FTEs	0.79	0.31	0.03	0.02	0.03	0.01	0.92
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.03	0.01	0.00	0.00	0.00	0.00	0.04
8750 Case Mgmt	Worked Hours*	26,098	22,907	20,029	20,777	21,626	16,024	21,635
	Worked FTEs	12.55	10.97	9.63	9.99	10.40	10.21	10.40
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.47	0.44	0.38	0.37	0.41	0.40	0.41
4560 EKG	Worked Hours*	1,408	1,507	1,022	1,008	854	590	2,059
	Worked FTEs	0.68	0.72	0.49	0.48	0.41	0.38	0.99
	Procedures	20,864	18,319	17,459	19,196	18,226	14,262	19,016
	Hrs/Stat	0.07	0.08	0.06	0.05	0.05	0.04	0.11
4590 ECHO	Worked Hours*	1,683	1,745	1,904	1,807	552	95	850
	Worked FTEs	0.81	0.84	0.92	0.87	0.27	0.06	0.41
	Procedures	4,909	4,076	4,086	4,084	3,223	2,864	3,819
	Hrs/Stat	0.34	0.43	0.47	0.44	0.17	0.03	0.22
4620 EEG	Worked Hours*	170	181	122	116	105	70	581
	Worked FTEs	0.08	0.09	0.06	0.06	0.05	0.04	0.28
	Procedures	869	712	635	423	644	299	399
	Hrs/Stat	0.20	0.25	0.19	0.27	0.16	0.23	1.46
4720 Respiratory	Worked Hours*	17,091	17,299	13,998	17,136	17,810	14,019	20,367
	Worked FTEs	8.22	8.28	6.73	8.24	8.56	8.94	9.79
	Treatments	22,526	21,684	27,203	20,562	15,988	11,842	15,789
	Hrs/Stat	0.76	0.80	0.51	0.83	1.11	1.18	1.29
4730 Cardio	Worked Hours*	385	306	122	116	105	70	581
	Worked FTEs	0.19	0.15	0.06	0.06	0.05	0.04	0.28
	Procedures	74	98	58	39	66	44	59
	Hrs/Stat	5.20	3.12	2.10	2.97	1.59	1.59	9.85
8475 Radio Room	Worked Hours*	0	0	0	0	878	6,529	9,423
	Worked FTEs	0.00	0.00	0.00	0.00	0.42	4.16	4.53

Pioneers Memorial Healthcare District
FY 2025 Staffing Budget Report
Sorted by Executive

* Includes Contract FTE's		Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	9 Months 2024	Budget 2025
3580 Skilled Nursing Facility	Worked Hours*	0	0	0	0	57,595	172,163	237,875
	Worked FTEs	0.00	0.00	0.00	0.00	27.69	109.74	114.36
	Patient Days	0	0	0	0	8,385	22,147	29,219
	Hrs/Stat	0.00	0.00	0.00	0.00	6.87	7.77	8.14
CNO	**Total Worked FTE's**	**379.47**	**342.67**	**329.37**	**339.15**	**338.93**	**468.93**	**479.19**
Clinics								
4760 Gastro Int Services	Worked Hours*	8,633	10,658	11,182	6,620	2,067	132	8,252
	Worked FTEs	4.15	5.10	5.38	3.18	0.99	0.08	3.97
	Visits/Procedures	1,068	1,238	2,315	976	450	10	915
	Hrs/Stat	8.08	8.61	4.83	6.78	4.59	13.20	9.02
4083 Rural Health	Worked Hours*	58,530	45,592	28,013	22,862	21,958	12,479	18,720
	Worked FTEs	28.14	21.84	13.47	10.99	10.56	7.95	9.00
	Visits	21,857	18,240	12,799	11,752	11,102	7,171	9,838
	Hrs/Stat	2.68	2.50	2.19	1.95	1.98	1.74	1.90
4183 Pioneers Hlth Ctr	Worked Hours*	65,896	48,873	40,779	44,231	44,542	37,899	49,296
	Worked FTEs	31.68	23.41	19.61	21.26	21.41	24.16	23.70
	Visits	31,263	29,894	31,159	36,701	37,589	26,314	36,192
	Hrs/Stat	2.11	1.63	1.31	1.21	1.18	1.44	1.36
4186 PEDS RHC MAIN	Worked Hours*	17,639	12,719	11,764	12,806	11,541	9,486	15,496
	Worked FTEs	8.48	6.09	5.66	6.16	5.55	6.05	7.45
	Visits	8,635	8,973	7,361	9,931	9,751	6,976	9,475
	Hrs/Stat	2.04	1.42	1.60	1.29	1.18	1.36	1.64
4191 WHAP	Worked Hours*		2,760	12,362	12,988	12,160	9,030	12,168
	Worked FTEs		1.32	5.94	6.24	5.85	5.76	5.85
	Visits		1,169	5,063	5,870	5,358	4,363	5,358
	Hrs/Stat		0.42	0.41	0.45	0.44	2.07	2.27
4188 C-WHAP	Worked Hours*			13,168	16,890	17,039	11,990	14,976
	Worked FTEs			6.33	8.12	8.19	7.64	7.20
	Visits			1,976	3,452	4,195	3,414	4,195
	Hrs/Stat			0.15	0.20	0.25	3.51	3.57
4194 Cal Aim Grant	Worked Hours*	76	76	76	76	77	-6	9,360
	Worked FTEs	0.04	0.04	0.04	0.04	0.04	0.00	4.50
	Visits	0	0	0	0	0		0
	Hrs/Stat	0.00	0.00	0.00	0.00	0.00	0.00	#DIV/0!
4199 SHAP	Worked Hours*	9,965	4,494	3,245	3,555	2,821	1,968	4,680
	Worked FTEs	4.79	2.15	1.56	1.71	1.36	1.25	2.25
	Visits	2,650	894	491	817	736	521	695
	Hrs/Stat	3.76	5.03	6.61	4.35	3.83	3.78	6.73
4181 SCAP	Worked Hours*	2,535	1,932	2,255	3,649	939	0	0
	Worked FTEs	1.22	0.93	1.08	1.75	0.45	0.00	0.00
	Visits	149	283	559	741	244	0	0
	Hrs/Stat	17.01	6.83	4.03	4.92	3.85	#DIV/0!	0.00
4197 Urology Center	Worked Hours*	0	7,230	8,068	7,739	8,549	6,871	9,360
	Worked FTEs	0.00	3.46	3.88	3.72	4.11	4.38	4.50
	Visits	0	2,030	2,553	2,433	3,400	2,938	3,917
	Hrs/Stat	0.00	3.56	3.16	3.18	2.51	2.34	2.39
4640 Infusion Therapy	Worked Hours*	15,132	12,119	12,809	13,656	8,049	3,510	7,488
	Worked FTEs	7.28	5.80	6.16	6.57	3.87	2.24	3.60

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*** Includes Contract FTE's**		Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	9 Months 2024	**Budget** 2025
	Procedures	4,931	4,999	6,102	4,853	969	0	0
	Hrs/Stat	3.07	2.42	2.10	2.81	8.31	#DIV/0!	0.00
4878 Wound Care	Worked Hours*	12,016	8,917	6,994	7,391	7,562	5,436	7,488
	Worked FTEs	5.78	4.27	3.36	3.55	3.64	3.46	3.60
	Procedures	5,299	5,306	3,768	3,662	4,618	2,956	3,941
	Hrs/Stat	2.27	1.68	1.86	2.02	1.64	1.84	1.90
7193 IVC Student Hlth	Worked Hours*	3,811	3,237	2,378	3,256	2,003	216	0
	Worked FTEs	1.83	1.55	1.14	1.57	0.96	0.14	0.00
7189 Clinics Admin Ctr	Worked Hours*		14,224	11,081	27,777	31,201	25,684	36,504
	Worked FTEs		6.81	5.33	13.35	15.00	16.37	17.55
4770 PT	Worked Hours*	17,516	13,637	12,624	13,392	12,170	10,736	14,508
	Worked FTEs	8.42	6.53	6.07	6.44	5.85	6.84	6.98
	Treatments	12,275	9,344	9,959	11,182	9,861	7,900	10,533
	Hrs/Stat	1.43	1.46	1.27	1.20	1.23	1.36	1.38
4780 Speech Therapy	Worked Hours*	308	1,201	1,542	1,592	1,602	758	936
	Worked FTEs	0.15	0.58	0.74	0.77	0.77	0.48	0.45
	Visits	378	658	957	1,192	792	688	917
	Hrs/Stat	0.81	1.83	1.61	1.34	2.02	1.10	1.02
Clinics	**Total Worked FTE's**	**101.91**	**89.85**	**79.37**	**87.27**	**80.37**	**86.81**	**96.09**
Support Services								
5321 Cafeteria	Worked Hours*	5,383	4,910	2,835	5,135	5,416	4,270	11,232
	Worked FTEs	2.59	2.35	1.36	2.47	2.60	2.72	5.40
	Meals	279,245	254,195	173,616	208,140	234,259	204,247	272,329
	Hrs/Stat	0.02	0.02	0.02	0.02	0.02	0.02	0.04
8380 Sterile Processing	Worked Hours*	9,356	7,840	9,408	10,516	12,063	9,744	11,248
	Worked FTEs	4.50	3.75	4.52	5.06	5.80	6.21	5.41
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.17	0.15	0.18	0.19	0.23	0.25	0.21
8340 Dietary	Worked Hours*	34,423	34,061	31,812	30,758	29,585	24,093	27,248
	Worked FTEs	16.55	16.31	15.29	14.79	14.22	15.36	13.10
	Dietary Meals	91,504	73,326	102,424	75,092	75,094	67,975	90,633
	Hrs/Stat	0.38	0.46	0.31	0.41	0.39	0.35	0.30
8350 Laundry	Worked Hours*	1,435	1,660	1,682	818	0		0
	Worked FTEs	0.69	0.80	0.81	0.39	0.00	0.00	0.00
	Pounds	362,582	437,317	460,988	500,529	305,427	416,123	554,831
	Hrs/Stat	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8410 Grounds	Worked Hours*	3,766	2,638	1,835	369	0	0	0
	Worked FTEs	1.81	1.26	0.88	0.18	0.00	0.00	0.00
	Sq Feet	2,100	2,100	2,100	2,100	2,100	2,100	2,100
	Hrs/Stat	1.79	1.26	0.87	0.18	0.00	0.00	0.00
8420 Security	Worked Hours*	20,592	18,629	14,677	15,145	17,722	14,793	18,512
	Worked FTEs	9.90	8.92	7.06	7.28	8.52	9.43	8.90
	Sq Feet	2,100	2,100	2,100	2,100	2,100	2,100	2,100
	Hrs/Stat	9.81	8.87	6.99	7.21	8.44	7.04	8.82
8440 Housekeeping	Worked Hours*	63,691	59,100	61,819	57,496	60,275	50,806	62,712
	Worked FTEs	30.62	28.30	29.72	27.64	28.98	32.38	30.15
	Sq Feet	1,788	1,788	2,100	2,100	2,100	2,100	2,100

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* Includes Contract FTE's		Actual	Actual	Actual	Actual	Actual	9 Months	Budget
		2019	2020	2021	2022	2023	2024	2025
	Hrs/Stat	35.62	33.05	29.44	27.38	28.70	24.19	29.86
8460 Plant	Worked Hours*	43,269	38,613	36,656	36,986	37,389	29,779	43,056
	Worked FTEs	20.80	18.49	17.62	17.78	17.98	18.98	20.70
	Sq Feet	2,100	2,100	2,100	2,100	2,100	2,100	2,100
	Hrs/Stat	20.60	18.39	17.46	17.61	17.80	14.18	20.50
8470 Communication	Worked Hours*	2,908	0	3,622	4,618	5,846	2,967	1,872
	Worked FTEs	1.40	0.00	1.74	2.22	2.81	1.89	0.90
	IP OP & ER Admits	167,812	155,426	152,318	169,451	171,453	125,639	167,565
	Hrs/Stat	0.02	0.00	0.02	0.03	0.03	0.02	0.01
8400 Purchasing	Worked Hours*	16,571	16,171	16,054	17,849	16,633	11,911	16,848
	Worked FTEs	7.97	7.74	7.72	8.58	8.00	7.59	8.10
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.30	0.31	0.31	0.32	0.31	0.30	0.32
4630 Radiology	Worked Hours*	47,054	40,845	41,161	44,067	45,174	25,786	41,652
	Worked FTEs	22.62	19.56	19.79	21.19	21.72	16.44	20.03
	Procedures	46,846	40,457	35,188	39,840	40,798	30,230	40,307
	Hrs/Stat	1.00	1.01	1.17	1.11	1.11	0.85	1.03
4649 Interventional Radiolog	Worked Hours*	331	1,772	959	4,533	5,152	4,066	9,360
	Worked FTEs	0.16	0.85	0.46	2.18	2.48	2.59	4.50
	Procedures	3,496	3,385	3,218	2,845	3,860	3,543	4,724
	Hrs/Stat	0.00	0.52	0.30	1.59	1.33	1.15	1.98
4650 Nuc Med	Worked Hours*	3,179	2,866	2,904	2,514	1,364	1,912	2,340
	Worked FTEs	1.53	1.37	1.40	1.21	0.66	1.22	1.13
	Procedures	612	540	511	447	447	664	885
	Hrs/Stat	5.19	5.31	5.68	5.62	3.05	2.88	2.64
4660 MRI	Worked Hours*	2,856	4,064	4,776	4,155	3,882	4,031	6,074
	Worked FTEs	1.37	1.95	2.30	2.00	1.87	2.57	2.92
	Procedures	2,040	2,112	1,983	2,373	2,175	1,551	2,068
	Hrs/Stat	1.40	1.92	2.41	1.75	1.78	2.60	2.94
4670 Ultrasound	Worked Hours*	12,285	11,361	10,624	9,766	9,760	12,493	14,508
	Worked FTEs	5.91	5.44	5.11	4.70	4.69	7.96	6.98
	Procedures	19,907	17,347	16,981	18,606	20,455	16,298	21,731
	Hrs/Stat	0.62	0.65	0.63	0.52	0.48	0.77	0.67
4680 CT	Worked Hours*	7,578	8,600	9,525	8,690	8,746	8,879	7,020
	Worked FTEs	3.64	4.12	4.58	4.18	4.20	5.66	3.38
	Procedures	17,370	15,112	14,813	17,562	18,476	14,690	19,586
	Hrs/Stat	0.44	0.57	0.64	0.49	0.47	0.60	0.36
Support Services	**Total Worked FTE's**	**127.56**	**117.48**	**115.84**	**116.78**	**118.72**	**131.01**	**131.58**
Finance								
5700 Med Rec	Worked Hours*	35,887	33,150	32,399	35,783	35,995	27,765	42,578
	Worked FTEs	17.25	15.88	15.58	17.20	17.31	17.70	20.47
	IP OP & ER Admits	167,812	155,426	152,318	169,451	171,453	125,639	167,565
	Hrs/Stat	0.21	0.21	0.21	0.21	0.21	0.22	0.25
8510 Accounting	Worked Hours*	15,542	14,043	11,685	12,704	12,288	9,645	18,720
	Worked FTEs	7.47	6.73	5.62	6.11	5.91	6.15	9.00
	Calendar Days	365	366	365	365	365	366	365
	Hrs/Stat	42.58	38.37	32.01	34.81	33.67	26.35	51.29
8530 Patient Acctg	Worked Hours*	36,261	36,146	30,251	31,431	39,129	33,160	50,544

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* Includes Contract FTE's		Actual 2019	Actual 2020	Actual 2021	Actual 2022	Actual 2023	9 Months 2024	Budget 2025
	Worked FTEs	17.43	17.31	14.54	15.11	18.81	21.14	24.30
	IP OP & ER Admits	167,812	155,426	152,318	169,451	171,453	125,639	167,565
	Hrs/Stat	0.22	0.23	0.20	0.19	0.23	0.26	0.30
8550 Credit & Collect	Worked Hours*	3,073	0	0	0	0	0	0
	Worked FTEs	1.48	0.00	0.00	0.00	0.00	0.00	0.00
	IP OP & ER, RHC Admits	167,812	155,426	152,318	169,451	171,453	125,639	167,565
	Hrs/Stat	0.02	0.00	0.00	0.00	0.00	0.00	0.00
8560 Admitting	Worked Hours*	50,023	48,282	45,285	46,063	48,168	36,398	46,800
	Worked FTEs	24.05	23.12	21.77	22.15	23.16	23.20	22.50
	Registrations	106,057	98,319	100,999	111,067	113,011	85,178	113,277
	Hrs/Stat	0.47	0.49	0.45	0.41	0.43	0.43	0.41
7198 PRIME	Worked Hours	4,035	4,309	4,209	0	0	1,103	3,744
	Worked FTE's	1.94	2.06	2.02	0.00	0.00	0.70	1.80
Finance	**Total Worked FTE's**	**69.63**	**65.10**	**59.53**	**60.57**	**65.18**	**68.89**	**78.07**
Personnel								
8650 Personnel	Worked Hours*	8,800	8,010	6,689	7,712	8,421	9,088	15,920
	Worked FTEs	4.23	3.84	3.22	3.71	4.05	5.79	7.65
	Total Paid FTEs	9,886	9,123	8,924	9,058	9,176	7,976	10,628
	Hrs/Stat	0.89	0.88	0.75	0.85	0.92	1.14	1.50
8660 EE Health	Worked Hours*	2,520	2,381	2,306	2,552	2,463	1,856	2,912
	Worked FTEs	1.21	1.14	1.11	1.23	1.18	1.18	1.40
	EE Health Visits	3,144	3,531	5,610	6,439	3,097	2,243	3,204
	Hrs/Stat	0.80	0.67	0.41	0.40	0.80	0.83	0.91
8665 Back to Work	Worked Hours*	3,021	2,804	1,953	3,397	3,507	1,658	2,065
	Worked FTEs	1.45	1.34	0.94	1.63	1.69	1.06	0.99
8670 Volunteers	Worked Hours*	0	0	0	0	0	0	0
	Worked FTEs	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Calendar Days	365	366	365	365	365	366	365
	Hrs/Stat	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8880 Day Care	Worked Hours*	8,853	7,040	7,869	8,014	8,320	6,058	8,424
	Worked FTEs	4.26	3.37	3.78	3.85	4.00	3.86	4.05
	Child Care Days	6,603	5,193	3,948	4,853	5,401	4,266	5,591
	Hrs/Stat	1.34	1.36	1.99	1.65	1.54	1.42	1.51
Personnel	**Total Worked FTE's**	**11.15**	**9.69**	**9.05**	**10.42**	**10.92**	**11.89**	**14.10**
Adminstration								
8630 PR	Worked Hours*	7,484	4,318	0	1,180	1,295	1,438	3,744
	Worked FTEs	3.60	2.07	0.00	0.57	0.62	0.92	1.80
	Calendar Days	365	366	365	365	365	366	365
	Hrs/Stat	20.50	11.80	0.00	3.23	3.55	3.93	10.26
7184/7194 COVID19 GRANT/CAL AI	Worked Hours*	2,803	2,107	0	0	2,072	513	9,360
	Worked FTEs	1.35	1.01	0.00	0.00	0.99	0.33	4.50
8610 Administration	Worked Hours*	9,932	10,011	9,701	9,086	5,309	2,880	7,488
	Worked FTEs	4.78	4.79	4.66	4.37	2.55	1.84	3.60
	Calendar Days	365	366	365	365	365	366	365
	Hrs/Stat	27.21	27.35	26.58	24.89	14.55	7.87	20.52
8710 Med Staff	Worked Hours*	7,055	6,864	6,328	5,990	5,709	3,958	5,616

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*** Includes Contract FTE's**		Actual	Actual	Actual	Actual	Actual	9 Months	**Budget**
		2019	2020	2021	2022	2023	2024	2025
	Worked FTEs	3.39	3.29	3.04	2.88	2.74	2.52	2.70
	Active Med Staff	1,012	977	1,003	988	1,032	763	1,017
	Hrs/Stat	6.97	7.03	6.31	6.06	5.53	5.19	5.52
8796 Compliance	Worked Hours*	1,847	1,888	1,934	1,917	1,925	1,392	1,872
	Worked FTEs	0.88	0.90	0.93	0.92	0.93	0.89	0.90
8480 Info Sys	Worked Hours*	17,007	14,367	15,518	16,190	15,759	11,841	17,040
	Worked FTEs	8.18	6.88	7.46	7.78	7.58	7.55	8.19
	Calendar Days	365	366	365	365	365	366	365
	Hrs/Stat	46.59	39.25	42.52	44.36	43.18	32.35	46.68
8773 Community Hlth	Worked Hours*	1,539	1,630	1,930	449	0	0	0
	Worked FTEs	0.74	0.78	0.93	0.22	0.00	0.00	0.00
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.03	0.03	0.04	0.01	0.00	0.00	0.00
8751 Infection Control	Worked Hours*	2,006	1,233	1,951	2,238	2,686	1,240	3,744
	Worked FTEs	0.96	0.59	0.94	1.08	1.29	0.79	1.80
	Tot Paid FTEs	9,886	9,123	8,924	9,058	9,176	7,976	10,628
	Hrs/Stat	0.20	0.14	0.22	0.25	0.29	0.16	0.35
8752 Risk Mgmt	Worked Hours*	1,782	1,562	1,485	1,591	1,539	625	1,875
	Worked FTEs	0.86	0.75	0.71	0.76	0.74	0.40	0.90
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.03	0.03	0.03	0.03	0.03	0.02	0.04
8754 Quality	Worked Hours*	5,062	4,346	3,437	5,529	5,651	2,939	10,088
	Worked FTEs	2.43	2.08	1.65	2.66	2.72	1.87	4.85
	Tot Rev Adj Days	55,105	51,516	52,218	55,955	53,093	39,668	53,083
	Hrs/Stat	0.09	0.08	0.07	0.10	0.11	0.07	0.19
8620 Governing Board	Worked Hours*					1,870	1,553	1,872
	Worked FTEs					1.35	0.99	0.90
8615 misc/COVID	Worked Hours*		17,484	59,660	13,111	108	0	0
	Worked FTEs		12.63	43.08	9.47	0.08	0.00	0.00
Adminstration	**Total Worked FTE's**	**27.17**	**35.77**	**63.41**	**30.70**	**20.24**	**17.10**	**30.14**
GRAND TOTAL	**Total Worked FTE's**	**716.87**	**660.56**	**656.58**	**644.89**	**634.36**	**784.63**	**829.17**

Pioneers Memorial Healthcare District

FY 2025 Budget

Total FTE Comparison

Dept # Department	Bud 25 Total Worked FTEs	Non Prod FTEs	Contract FTEs	Bud 25 Total Paid FTEs	YTD Mar 24 Act Total Paid FTEs	Bud 25 Mar 24 Act Paid FTE Variance
3010 INTENSIVE CARE	19.64	3.05	0.00	22.69	22.51	0.18
3070 NEO-NATAL	14.01	2.42	0.00	16.43	17.41	-0.98
3150 DEFINITIVE OBSERVATION	0.00	0.00	0.00	0.00	0.06	-0.06
3170 MED / SURG	67.33	7.54	4.00	78.87	77.48	1.39
3290 PEDIATRICS	8.57	1.16	0.00	9.73	9.41	0.32
3380 OBSTETRICS	0.00	0.00	0.00	0.00	0.49	-0.49
3400 LDRP	54.85	7.15	2.32	64.32	63.85	0.47
3530 NURSERY	0.00	0.00	0.00	0.00	0.08	-0.08
8750 CASE MANAGEMENT	10.40	1.20	0.00	11.60	11.74	-0.14
4010 EMERGENCY ROOM	63.01	9.94	0.83	73.78	72.58	1.20
4015 S.A.R.T.	0.10	0.00	0.00	0.10	0.01	0.09
4400 LABOR and DELIVERY	0.00	0.00	0.00	0.00	0.03	-0.03
4420 SURGERY	24.29	3.51	0.00	27.80	26.22	1.58
4427 RECOVERY	17.92	2.50	0.00	20.42	16.84	3.58
4450 ANESTHESIA	0.00	0.00	0.00	0.00	0.96	-0.96
4500 CLINICAL LAB	29.25	3.25	0.00	32.50	32.61	-0.11
4520 PATHOLOGY LAB	2.25	0.25	0.00	2.50	1.89	0.61
4560 E.K.G.	0.99	0.11	0.00	1.10	0.45	0.65
4590 ECHO	0.41	0.00	0.00	0.41	0.06	0.35
4620 E.E.G.	0.28	0.03	0.00	0.31	0.05	0.26
4720 RESPIRATORY THERAPY	9.79	1.09	0.00	10.88	10.18	0.70
4730 CARDIO PULMONARY	0.28	0.03	0.00	0.31	0.05	0.26
8390 PHARMACY EXPENSE	15.59	1.91	0.00	17.50	16.92	0.58
8475 RADIO ROOM	4.53	0.00	0.00	4.53	4.16	0.37
8720 NURSING ADMIN	13.27	2.06	0.00	15.33	14.61	0.72
8730 NURSING POOL	0.00	1.75	0.00	1.75	2.37	-0.62
Total CHIEF NURSING OFFICER	**459.33**	**59.65**	**8.55**	**412.86**	**403.02**	**9.84**
With Contract Labor	**467.87**					
3580 REHAB & WELLNESS CTR	112.96	11.90	1.40	126.27	116.65	9.62
Total REHAB AND WELLNESS CENTER	**112.96**	**11.90**	**1.40**	**126.27**	**116.65**	**9.62**
4083 RURAL HEALTH	9.00	1.00	0.00	10.00	9.14	0.86
4181 SPECIALTY CENTER AT	0.00	0.00	0.00	0.00	-0.07	0.07
4183 PIONEERS HLTH CTR -	23.70	2.55	0.00	26.25	27.00	-0.75
4186 PCHC (Peds on Main)	7.45	0.80	0.00	8.25	6.95	1.30
4188 C-WHAP CLINIC	7.20	0.80	0.00	8.00	8.45	-0.45
4191 WHAP	5.85	0.65	0.00	6.50	6.47	0.03
4194 CAL AIM GRANT	4.50	0.50	0.00	5.00	2.71	2.29
4197 UROLOGY CTR	4.50	0.50	0.00	5.00	5.11	-0.11
4199 SURGICAL HEALTH AT	2.25	0.25	0.00	2.50	1.43	1.07
4640 INFUSION THERAPY	3.60	0.40	0.00	4.00	2.61	1.39
4760 GASTRO INT SERVICES	3.97	0.44	0.00	4.41	0.09	4.32
4770 PHYSICAL THERAPY	6.98	0.78	0.00	7.75	7.30	0.45
4780 SPEECH THERAPY	0.45	0.05	0.00	0.50	0.50	0.00
4878 WOUND CARE	3.60	0.40	0.00	4.00	3.78	0.22
7184 TEST2TREAT COVID19	0.00	0.00	0.00	0.00	0.35	-0.35
7189 CLINICS ADMIN CTR	17.55	1.95	0.00	19.50	18.56	0.94
7193 I.V.C. STUDENT HLTH	0.00	0.00	0.00	0.00	0.35	-0.35
Total CHIEF AMBULATORY SERVICES	**100.59**	**11.07**	**0.00**	**111.66**	**100.73**	**10.93**

Dept #	Department	Bud 25 Total Worked FTEs	Non Prod FTEs	Contract FTEs	Bud 25 Total Paid FTEs	YTD Mar 24 Act Total Paid FTEs	Bud 25 Mar 24 Act Paid FTE Variance
	With Contract Labor	**100.59**					
5700	MEDICAL RECORDS	17.10	1.90	3.37	22.37	20.41	1.96
7198	PRIME	1.80	0.20	0.00	2.00	0.79	1.21
8400	PURCHASING	8.10	0.90	0.00	9.00	8.39	0.61
8510	GENERAL ACCTNG	9.00	1.00	0.00	10.00	7.09	2.91
8530	PATIENT ACCTNG	24.30	2.70	0.00	27.00	24.15	2.85
8560	ADMITTING	22.50	2.50	0.00	25.00	26.24	-1.24
Total CHIEF FINANCIAL OFFICER		**82.80**	**9.20**	**3.37**	**95.37**	**87.07**	**8.30**
	With Contract Labor	**86.17**					
8480	INFO SYSTEMS	8.19	1.03	0.00	9.22	9.00	0.22
8610	ADMINISTRATION	3.60	0.40	0.00	4.00	2.08	1.92
8620	GOVERNING BOARD	0.90	0.10	0.00	1.00	1.17	-0.17
8625	EARTHQUAKE COSTS	0.00	0.00	0.00	0.00	0.20	-0.20
8630	PUBLIC REL	1.80	0.20	0.00	2.00	1.00	1.00
8710	MEDICAL STAFF	2.70	0.30	0.00	3.00	3.06	-0.06
8751	INFECTION CONTROL	1.80	0.20	0.00	2.00	0.92	1.08
8752	RISK MANAGEMENT	0.90	0.10	0.00	1.00	0.70	0.30
8754	QUALITY RESOURCE	4.85	0.60	0.00	5.45	2.17	3.28
8796	COMPLIANCE	0.90	0.10	0.00	1.00	1.04	-0.04
Total CHIEF EXECUTIVE OFFICER		**25.64**	**3.03**	**0.00**	**28.67**	**21.34**	**7.33**
	With Contract Labor	**25.64**					
8650	PERSONNEL	7.65	0.85	0.00	8.50	6.60	1.90
8660	EMPLOYEE HEALTH	1.40	0.10	0.00	1.50	1.27	0.23
8665	BACK TO WORK	0.99	0.00	0.00	0.99	1.06	-0.06
8740	TRAINING &	0.92	0.10	0.00	1.02	0.01	1.00
8880	DAY CARE	4.05	0.45	0.00	4.50	4.39	0.11
8881	HOSPITAL BENEFITS	0.00	0.00	0.00	0.00	4.35	-4.35
Total DIRECTOR, PERSONNEL		**15.01**	**1.50**	**0.00**	**16.51**	**17.68**	**-1.17**
	With Contract Labor	**15.01**					
4630	RADIOLOGY	20.03	2.23	0.00	22.25	18.89	3.36
4649	INTERVENTIONAL	4.50	0.50	0.00	5.00	3.44	1.56
4650	NUCLEAR MEDICINE	1.13	0.13	0.00	1.25	1.28	-0.03
4660	M.R.I.	2.92	0.33	0.00	3.25	3.02	0.23
4670	ULTRASOUND	6.98	0.78	0.00	7.75	8.55	-0.80
4680	CT SCANNER	3.38	0.38	0.00	3.75	6.37	-2.62
5321	CAFETERIA	5.40	0.60	0.00	6.00	3.08	2.92
8340	DIETARY	13.10	1.40	0.00	14.50	17.84	-3.34
8380	STERILE PROCESSING	5.41	0.60	0.00	6.01	7.08	-1.07
8420	SECURITY	0.90	0.10	8.00	9.00	9.53	-0.53
8440	HOUSEKEEPING	30.15	3.15	0.00	33.30	36.27	-2.97
8460	PLANT MAINTENANCE	20.70	2.30	0.00	23.00	21.32	1.68
8470	COMMUNICATIONS	0.90	0.10	0.00	1.00	2.80	-1.80
Total ADMINISTRATOR FOR SUPPORT		**115.48**	**12.58**	**8.00**	**136.06**	**139.47**	**-3.41**
	With Contract Labor	**123.48**					
Total Hospital FTE's		**809.25**	**98.23**	**19.92**	**927.40**	**885.96**	**41.44**
	With Contract Labor	**829.17**					

Capital Budget
Fiscal Years
2023, 2024, 2025

	Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
	ICU	6010	GE Central station monitors	OB	$150,674	1	We need to replace the central station monitors due to being obsolete, we are getting errors in the central station and the monitors need to be replaced	$150,674		
	ICU	6010	Stryker Atrix Unit	PS	$26,067	1	In order to continue to treat patients with hypothermia protocols we need to replace cooling equipment that no longer works, also during the summer we get patients with heat strokes and do not have the equipment to coll down the patient. This item Dr Krutzik wants to make sure we have it available	$26,067		
	Peds	6290	GE Central Station and 8 monitors	PS, OB	$188,235	1	The current central station in Pediatrics es end of life and is no longer supported by GE. The monitors would allow for all 12 beds in pediatrics to be monitored beds. Dr. Alshareef requesting the importance of a monitor for each bed.		$188,235	
	NICU	6070	Infant Bassinet, mattress and basket	PS, RG	$2,914	10	Current Bassinets are breaking down, doors falling off and baskets are cracked.	$14,570	$14,570	
	NICU	6070	Infant Bili Blankets for Phototherapy	PS, RG	$5,414	2	NICU keeps sharing Bili Blankets with pediatrics. Need more for new census	$5,414	$5,414	
	NICU	6070	GE Portable ECG Monitor	OB	$16,378	1	High risk deliveries	$16,378		
	Med/Surg	6170	Welch Allyn Vital signs monitos	PS	$3,660	4	We need 3 vital sign machines in order to replace the cardiac monitors that were taken from MS area(DOU) this monitors were taken to OR department	$14,640		
	Med/Surg	6170	MS bed	PS	$15,281	2	We need to replace old med/surge beds, also when volumes are high, we are having to rent beds due to not having enough for all rooms in Med/Surge		$30,562	
	LDRP	6400	OB/GYN Stretcher	PS	$5,019	1	Currently we are borrowing ER OB stretcher.		$5,019	
	LDRP	6400	Bed Side Cabinets	OB	$638	23	Current bedside cabinets are broken	.	$14,674	
	LDRP	6400	TV		$501	10	The current TV stand is fading/wear and tear. Will remove TV stand and mount TV on the wall		$5,010	
	LDRP	6400	Hexalux Examination Light	PS	$3,817	5	Per the physician, our current examination lights are old and the lighting is not good.	$11,451	$7,634	
	LDRP	6400	Panda Warmers	PS	$16,292	2	Missing two	$32,584		
	ER	7010	Stryker gurneys	PS,PY	$5,833	6	Put in service - Fast-ER & Overflow - Stryker Prime with 5th Wheel Stretcher. Essential for the treatment of the ER patient.	$11,667	$11,667	$11,667
	ER	7010	Welch Allyn Connex NIBP/SaO2	OB,PS	$9,980	3	Required for overflow areas expansion and main ED		$29,940	
	ER	7010	Stryker Prime TC Transport Chair	PS, OB	$8,214	3	Operationally required.	$8,214	$16,428	
	ER	7011	Zoll R Series Defibrillator	PS	$20,000	1	To have a backup defibrillator when one is out for serviving	$20,000		
	ER	7012	Verathon BladderScan i10	OB, OS	$11,000	1	Current bladder scanner was removed due to being obsolete	$11,000		
	LAB	7500	Blood Culture	OB, PS	$147,000	1	Cost includes 1 year service agreement	$147,000		

Capital Budget
Fiscal Years
2023, 2024, 2025

	Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
	LAB	7500	Centrifuge	PS, RG	$15,000	2	Centrifuge in use is close to 'end of life'; multiple repairs performed	$15,000	$15,000	
	LAB	7500	Quantiferon Gold Analyzer	RG, NSR	$53,000	1	Annual expense to test Quantiferon Gold for employees is over $85-100K, paid to a reference lab	$53,000		
	PATHOLOGY	7520	Tissue Processor	OB, PS	$80,000	1	Current processor in use is showing signs of 'end of life'		$80,000	
	PATHOLOGY	7520	Compound Microscope	PS, OB	$15,000	1	Pathology is currently using a loaner from Pathology Associates of SoCal	$15,000		
	Radiology	7630	Portable X-ray Machine	OB, PY	$260,000	2	This unit was installed in 1998. Parts are no longer available. We have a total of 4 portable X-ray units, with two out of the four being obsolete.	$260,000	$260,000	
	Ultrasound	7670	Ultrasound Machine	PY	$200,000	2	This equipment, now thirteen years old, is in need of an upgrade to keep pace with advancing technology. By investing in newer and faster equipment, we can significantly enhance our ultrasound throughput, leading to improved efficiency and better patient care.	$200,000	$200,000	
	Ultrasound	7670	Trophon2	PS	$12,100	1	We are currently using an outdated method for cleaning our ultrasound probes. The Trophon2 is the standard high-level disinfectant method for our ultrasound probes.	$12,100		
	Radiology	7640	GE Monitor	PS,OB	$25,000	1	We currently have an obsolete GE monitor in CT that is being used to monitor patients. This item needs to be replaced for patient safety.	$25,000		
	Radiology	7630	Redundant Server for Carestream PACS	PS	$195,000	1	A redundant server is needed to guard against a single server failure and the absence of a backup server. System failure of our main PACS server will render us inoperable. In 2022, we experienced an outage that lasted for a few hours. Our doctors had to go to our machines to provide preliminary verbal reports to our ED providers but could not dictate and finalize our studies. This issue is critical.	$250,000		
	Radiology	7630	Radiographic/Fluoroscopic Equip	OB,PY	$374,000	1	Due to its age, the equipment in the Indio Room is 15 years old and runs unsupported software. Additionally, parts for this machine are no longer being manufactured. Our only fluoroscopic room desperately needs updating. The image quality on this unit is inadequate for the type of studies our radiologists are currently performing. This will be our fifth submission for this item. Services that may be affected in case this machine fails include Modified Barium Swallow, Barium Enemas, and other common fluoroscopic procedures	$374,000		
	Ultrasound	7670	Ultrasound bed	PS	$12,000	1	Added a new bay in ultrasound suite, but we are borrowing bed, from other department.	$12,000		

Capital Budget
Fiscal Years
2023, 2024, 2025

	Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
	Cardiopulmonary	7720	Adult Ventilators Hamilton C1	OB	$20,000	5	Replacement for End of Service PB 840s ------->Request to purchase five Hamilton C1 ventilators to replace our old PB 840 models. The Hamilton C1s are advanced and will improve patient safety because they adjust to each patient's breathing needs, reducing the risk of lung injuries. They work for all patients, from newborns to adults, so we can use them in many situations without needing different machines. Plus, they have an internal battery, which is perfect for safely moving patients between departments. Investing in the Hamilton C1 ventilators will help us provide better respiratory care while improving patient safety, operational efficiency, and long-term cost savings. This purchase supports our commitment to using technology for better patient outcomes and operational excellence.	$ 40,000	$60,000	
	Cardiopulmonary	7720	AIRVO High Flow Oxygen Systems	OB	$5,500	5	Replacement for V60 units which only had emergency pandemic FDA approval for High Flow use.---------> Request to purchase five Airvo 2 high-flow nasal systems to replace the software removed from our V60 BiPAP machines following recent FDA recalls. The Airvo 2 system is crucial for providing high-flow nasal cannula therapy, which has proven extremely beneficial in both pediatric and adult patient care. It can prevent the need for intubation in pediatric patients and liberate adult patients from invasive mechanical ventilation, leading to better patient outcomes and increased efficiency in handling respiratory distress cases across all age groups.	$ 27,500	$13,750	
	Cardiopulmonary	7720	AEROGEN VIBRATING MESH SYSTEM	NSR	$800	8	Request to purchase eight Aerogen Vibrating Mesh Systems for medication delivery to intubated patients using non-invasive ventilation or high-flow nasal cannula. The Aerogen system delivers up to nine times more medication to the patient's lungs compared to standard nebulizers, ensuring full therapeutic benefit of medications and faster recovery. Its cost-effectiveness has been observed in hospitals that have switched to it from traditional metered-dose inhalers. The Aerogen system prevents the need for more invasive treatments and supports faster recovery for pediatric patients and adults with conditions like asthma and COPD. Investing in the Aerogen Vibrating Mesh Systems will enhance respiratory care services and help provide patients with high-quality, efficient, and cost-effective care.	$6,400	$3,200	
	Pulmonary Lan	7730	MiniBox Pulmonary Function Test Machine	OB/NSR	$18,000	1	Request to purchase the MiniBox Pulmonary Function Test Machine to replace our outdated spirometer. The MiniBox offers comprehensive testing capabilities, including lung volumes and DLCO, which are crucial for diagnosing a range of pulmonary diseases and enhancing our service offerings. Investing in the MiniBox will enable us to conduct more tests efficiently, leading to higher productivity and increased revenue from diagnostic services. This purchase supports our commitment to using technology for better patient outcomes and operational excellence	$18,000		
	Pharmacy	8390	Pyxis Cameras	PY, RG	$3,000	20	Suggested by the DEA during past and present on-site visits. This is standard of practice and does meet due diligence requirements. These security cameras were recommended by Diversion Specialist Kimberly Knew in 2015 and the current DEA audit. Was approved FY22 but spending was frozen.		$60,000	
	Pharmacy	8390	Delivery Car	RG	$27,000	1	Staff continue to use personal vehicles to deliver medications to offsite departments throughout the county, this is something that Compliance dissalows but we are forced to do when there is no vehicle etc.		$27,000	
	Pharmacy	8390	Cold Storage Med/Vacc	RG, PS	$15,000	10	Replacement of Dorm syle household gade fridges with pharmaceutical grade equipment.	$15,000		

Capital Budget
Fiscal Years
2023, 2024, 2025

	Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
	Pharmacy	8390	Badge Reader for Med Rooms	RG	$75,120	15	Med Room badge readers for security and control. Constant issues with personell gaining access through shared codes.		$75,120	
	Pharmacy	8390	Pharmacy Relocation Remodel & Cleanrooms	PS,RG,OB	$1,500,000	0	Pharmacy is 50-years plus past its shelf life, being untouched all this time. Space is a safety issue and doesn't meet the districts current and future needs. Pharmacy has insufficient space to store critical medication and lacks appropriate space for receiving and even preparation of medication for patients having only one table space which during pandemic was a struggle to make the 2,000 covid vaccines all while meeting direct patient care needs etc. State, and Federal laws and regulations require changes to compounding cleanrooms in order to be able to support current and future service lines, if unchanged the district will need to reevaluate future service lines and discontinue some service lines such as cath lab as the pharmacy department wouldn't be able to support the compounded medication needs, other service lines may need to be degraded in acuity due to inability of pharmacy to compound medications in a manner required due to current facilities in place.	$400,000	$1,100,000	
	C-WHAP	7188	Colposcope/Hysterscope Equipment	PS/PY	$50,000	1	Old machine currently in use	$50,000		
	PCHC	7186	Bilirubinometer	PS	$8,340	1	Testing for newborns, monitoring	$8,340		
	PHC	7183	Audiology Equipment	PY	$20,000	1	Radys adding Audiology with ENT to PHC, equipment need for line of service-approved prior fiscal year, not purchased	$20,000		
	PHC	7183	Helmer VFC Refrigerator	PY	$8,000	1	Refrigerator has been having malfunction issues over the last year causing reporting to the VFC to be done		$8,000	
	PHC	7183	Bilirubinometer	PS/PY	$8,340	1	Testing for newborns, monitoring	$8,340		
	PHC	7183	EKG Machine	PY/OB	$15,954	1	Patient Testing, obsolete equipment not able to repair	$15,954		
	CHC	7083	EKG Machine	PY/OB	$15,954	1	Patient Testing, obsolete equipment not able to repair	$15,954		
	PCHC	4186	Bilirubinometer	PS/PY	$8,340	1	Testing for newborns, monitoring	$8,340		
	Cal Aim	4194	Vehicle Purchase	NSR	$75,000	1	Purchase of Vehicle throught grant funding to provide services needed to the community. Cost of vehicle and expenses throughout fiscal year.	$75,000		
	Urology	7197	Urodynamics (procedure driven)	PY	$34,769	1	Urodynamics is the investigation of the function of the lower urinary tract – the bladder and urethra – using physical measurements such as bladder pressure and flow rate as well as clinical assessment. Approved in prior fiscal year, not ordered.Will be shared between Urology and Womens Health Providers.	$34,769		
	Dietary	8340	Meals for All - Emergency Meal Solutions	RG	$22,000	1	Emergency Meal State requirement. Meals are good for 10 years.	$22,000		
	Dietary	8340	Steamer	OB	$25,000	1	Main cooking equipment for dietary. Current steamer is becoming obsolete	$25,000		

Capital Budget
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2023, 2024, 2025

Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
Sterile Processing	8380	Transfer Cart for Instruments	RG	$15,000	1	Help speed up turnover time and will help limit overtime- between cases	$15,000		
Sterile Processing	8380	Bigger SPD Sink	PS	$45,258	1	Ergonomical sink that is bigger to accommodate the increased cases/new service line	$45,258		
Interventional Radiology	4649	GE Monitors for monitoring patients	PS, OB	$30,000	2	Current monitors are obsolete and required for patient safety	$60,000		
Interventional Radiology	4649	Stryker Gurneys	PS	$10,000	2	Required Gurneys for IR room to accommodate patient for procedures		$20,000	
Surgery	7420	Anesthesia Machine	PS	$83,000	1	Current anesthesia machine is obsolete and not repairable. Required for OR and new line of service asap to have all rooms with machine.	$83,000		
Surgery	7420	GE Monitors	RG, OB	$30,000	2	Current monitors are obsolete and required to monitor patient for sedation in OR	$60,000		
Recovery	7427	Stryker Gurneys	PS	$10,000	7	Required Gurneys for Pre-Op/Recovery room to accommodate patient for procedures	$30,000	$40,000	
Surgery	7420	Neptune	RG, PS	$170,000	10	Provides a closed waste management system where constant containment of surgical fluid, smoke, and airborne pathogens is possible.	$170,000		
Surgery	7420	Multilase Thulium Fiber Laser	PS, OB	$120,000	1	Laser required for Urology cases involving stones procedures to break up stones	$120,000		
Surgery	7420	Helmet/Hood for Surgeon with Power pack	PS, OB	$2,000	8	Hoods for surgeons for ortho cases-Joints. Current hoods are obsolete and cannot order batteries for hoods to be operational.		$16,000	
Surgery	7420	Knee Positioner	PS	$14,789	1	Demayo Help on delays and to increase case load for Dr Lai total knees- Due to Dr. Lai increase of total knee cases	$14,789		
Surgery	7420	Power Source and Battery for Ortho Total Knee	PS	$56,000	1	Power Help on delays and to increase case load for Dr Lai total knees-adding another to assist in Ortho cases. We currently have 5 and at least another one due to Dr. Lai increase volume.	$56,000		
Surgery	7420	Power Source for Podiatry Surgical Cases	PS, OB	$30,506	1	Power for Araguas. Current Microare sets are obsolete and the other power source Desoutter are not compatible with TREACE medical supplies		$30,506	
Cath Lab	7570	GE Monitor	PS, OB	$30,000	1	Current monitors are obsolete and required to monitor patient for sedation in cath lab	$30,000		
Purchasing	8400	STOREROOM AND SUPPLY ROOMS REMODEL	OB	$215,500	1	NEED TO MAKE IMPROVEMENTS TO OUR STOREROOM SHELVING UNITS, AS WELL AS SOME SUPPLY ROOMS THROUGH OUT THE HOSPITAL		$215,500	
Purchasing	8400	NEW GOLF CART	OB	$15,950	1	NEED TO UPDATE EXISTING GOLF CART, IT IS END OF LIFE	$15,950		
						Hospital Total	**$3,176,353**	**$2,553,229**	**$11,667**

Capital Budget
Fiscal Years
2023, 2024, 2025

Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
Comm	8470	ELETROSURGERY ANALYZER	PS,OB,RG	$10,829	1	Equipment needed as soon as possible for testing	$10,829		
Comm	8470	PHANTON ULTRASOUND	RG, PS	$4,515	1	Equipment needed as soon as possible for testing	$4,515		
Comm	8470	NURSE CALL SYSTEM	PS,PY, OB	$288,190	1	Equipment nedded for test Ultrasound image depth	$288,190		
Plant Maint	8460	PMC server room	PS	$8,000	1	A/C breaks down 3 times a year	$8,000		
Plant Maint	8460	Oncology 10 ton A/C	PS	$18,000	1	Unit over 20 yrs	$18,000		
Plant Maint	8460	DOU A/C	PS	$12,000	1	Hard to maintain temp	$12,000		
Plant Maint	8460	Northwing Chiller	OB	$150,000	1	Old unit, a lot of down time	$150,000		
Plant Maint	8460	Nursing Home East/West	OB	$22,000	2	Breaks down yearly	$44,000		
Plant Maint	8460	ICU Vacuum Ppump	OB	$18,000	1	Yearly break down	$18,000		
DayCare	8880	A/C BACK TRAILER	OB	$4,000	2	A/C IS NOT COOLING PROPERLY	$8,000		
DayCare	8880	Flooring - BACK TRAILER	OB	$4,000	1	Carpet in the back trailer is coming apart	$4,000		
Security	8420	Hospital Cameras		$54,975	1	Hospital Cameras Systems	$54,975		
Cap. Proj		Sewer Consolidation Project	RG	$801,000	multiple yrs	carryover		$801,000	
						Eng Totals	**$620,509**	**$801,000**	**$0**
IS	8480	Workstation Replacements	OB	$150,000	1	Replace battery backup systems (UPS)	$150,000		
IS	8480	UPS Upgrades	OB	$30,000	1	Replace battery backup systems (UPS)	$30,000		
IS	8480	Loaner Equipment Upgrades	OB	$6,000	1	Laptop/Projector need to be upgraded	$6,000		
IS	8480	Wows	OB	$120,000	1	Support BCMA in areas lacking in sufficient amount of WOWs	$120,000		
IS	8480	Access Control	OB	$8,000	1	Replace keypad with RFID for datacenter	$8,000		
IS	8480	Server room network switches power supplies	OB	$5,500	16	Server room network switches power supplies	$5,500		
IS	8480	Upgrade ICX7450 and ICX6610 EOL network switches	OB	$250,000	41	Upgrade ICX7450 and ICX6610 EOL network switches	$250,000		
IS	8480	GE Anesthesia Carts and Monitor Integration BMDI	PS	$50,000	1	IT needs for Operations	$50,000		
IS	8480	Cerner Anesthesia Implementation	PS	$45,000	1	IT needs for Operations		$45,000	
IS	8480	Cerner Bridge Breast Milk	PS	$25,000	1	IT needs for Operations	$25,000		

Capital Budget
Fiscal Years
2023, 2024, 2025

	Dept	Dept #	Project Name	Justification Code	Cost of equipment	Quantity	Comments	FY 2025	FY 2026	FY 2027
	IS	8480	Zebra Handhelds	PS	$25,000	1	IT needs for Operations	$25,000		
	IS	8480	Anesthesia Computer Mounts/Install	PS	$35,000	1	IT needs for Operations		$35,000	
	District Wide	Varies	Additional Equipment Issues that arise	PS, RG		1	Placement for items that come up throughout the year but was not budgeted	$240,562		
							IS Totals	**$910,062**	**$80,000**	**$0**
							Total Hospital Capital Purchases	**$4,706,924**	**$3,434,229**	**$11,667**